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Top Stories

Dubai debt problems hit world markets

Dubai's debt problems shook European banking shares, despite the Emirate's efforts to minimize the impact of a debt restructuring plan at two of its biggest companies that raised fears of default. Banks' shares, which had recovered over the last six months on hopes that the worst of a global economic crisis was over, fell to lows not seen since May, on fear of exposure to Dubai. Dubai, whose extravagant building projects have been largely put on hold since the crisis, said it would ask creditors at flagship firms Dubai World and property Developer Nakheel, to delay repayment on billions of dollars of debt.

Take right lessons from the crisis, Deputy Governor tells banks

RBI Deputy Governor Ms. Shyamala Gopinath has prescribed that banks should do away with a doctrinaire approach and resort to a more practical method, coupled with clear prioritisation of objectives and studied cautions, while replicating the models adopted for managing financial risk by emerging economies to a successful end. "We can get the advantage of learning the right lessons from the crisis before progressing further," she said in her lecture on "Philosophy and Practice of Financial Sector Regulation - Space for Unorthodoxy."

Dr. Subir Gokarn is RBI Deputy Governor

Dr. Subir Gokarn, chief economist, Standard and Poor's (Asia Pacific) has joined as the Deputy Governor of the Reserve Bank of India (RBI). Dr. Gokarn succeeds Dr. Rakesh Mohan.

Listed banks' bad debt rises by Rs.4,000 crore during July-September 2009

The stress from economic slowdown continues to weigh on the banks as was evident from an increase in their gross non-performing assets (NPAs) during the quarter ended

The mission of the Institute is "to develop professionally qualified and competent bankers and finance professionals primarily through a process of education, training, examination, consultancy / counselling and continuing professional development programs."



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September 2009. In the twelve months to September 2009, the gross NPA of the 39 listed banks went up by 23.41% i.e. by Rs.12,800 crore, to Rs.67,192 crore, from Rs.54,402 crore at the end of September 2008. On a sequential basis, the increase in gross NPAs was about Rs.3,985 crore during July- September 2009. During April-June, it rose by Rs.2,620 crore. Bankers say the accounts that turned sticky due to the failure to pay on time reflected the adverse business climate.

Subdued showing by banking majors in Q2

Indian banks have failed to repeat their Q1 performance in Q2, with the sector giant State Bank of India (SBI) and the largest private bank, ICICI, reporting subdued performance. Yields on advances of almost all listed banks have also fallen by 15-35 basis points (bps), revealing their inability to pass on the burden of high-cost to lenders. Advances grew at a slower pace of 16% compared to deposits, which were up 21%. This has translated into an interest income rise of 10.21% compared to an 11.27% rise in interest outgo. However, a 40-60 bps decline in cost of deposits to an average of 6.28% (from 6.86% a year ago) has enabled banks to maintain their net interest margin (NIM), which averaged 2.95% compared to 2.94% a year ago.

PSBs outperform private banks in Q2

PSBs are giving a tough competition to their private peers, if the Q2 performance of the banks in the current fiscal is any indication. The PSBs have showed an increase of 20.1% and 17.5% in their net profit and total income respectively, as against 17.9% and 3% recorded by the private banks in Q2. A comparison between 25 PSBs and 17 major private banks shows that the former has performed significantly better in terms of profitability during the July-September 2009 compared to the year-ago period.

EXIM Bank interim CMD

EXIM Bank has appointed Ms. Ravneet Kaur, a finance ministry official, as its interim chairman & managing director (CMD). This follows the superannuation of Mr. T. C. Venkat Subramanian on October 31, 2009. This arrangement will hold till a successor to Mr. Subramanian is appointed by the Government.

RBI to go hi-tech in one-to-one fund transfer

The RBI has included implementation of the feature-rich RTGS system, India MoneyLine (a 24x7 system for one-to-one funds transfers), among a slew of new projects that it is intending to pursue. Projects on the priority list include a domestic card initiative and redesigning of the ECS to function as a true **automated clearing house (ACH)** for bulk

transactions and efficient mobile payments settlement system. "The need to migrate to a new version of RTGS that could leverage on advancements in technology, provide for scalability in volumes, parameterise more features in line with similar facilities available in other countries, result in more flexibility in operations, better liquidity saving features, would be pursued," the RBI has said.

Public sector banks roll out the red carpet for MBAs

When he took over as the chairman of Union Bank, Mr. M. V. Nair was one of the youngest entrants to the corner office of a PSB. Thus, Mr. Nair didn't think twice before rewriting rules of the recruitment game for his bank. In his hunt for talent from the Indian Institutes of Management (IIMs), he has offered a 12-year fast-forward for young graduates by directly appointing them as Scale III officers (at Rs.5 lakh p.a plus other substantial benefits). This is a new trend for PSBs which abide by seniority to move up the corporate ladder.

Banks need 12 lakh business correspondents for rural areas

The RBI regional director Mr. Krishna Mohan has noted that Indian banking industry needs at least 12 lakh business correspondents to work in rural areas to bring 6 lakh villages into banking arena. "At present, there are in all 76,000 branches of scheduled banks in the country which can cater to only 6% of the total villages" he said, adding "only 12% of total population of India can avail themselves of bank loans. There are only 9 branches available to one lakh population."

PNB, Union Bank of India and Axis Bank buy stake in Experian Credit

Seven financial institutions, including PNB, Union Bank of India and Axis Bank have picked up stake in the newly-formed credit bureau, Experian Credit Information Company of India. Experian is the second credit bureau to confirm conditions after Credit Information Bureau (India) (CIBIL), which is presently the only functional credit bureau. Experian will be applying to the RBI for a final license and will commence operations within six months of receiving it.

BoR appointment

The RBI has appointed Mr. G. Padmanabhan as the MD & CEO of the private sector lender Bank of Rajasthan (BoR), for a period of two years. Mr. Padmanabhan replaces Mr. P. L. Ahuja, who vacated the office on November 19.

RBI advisory forces banks to tighten mutual fund exposure

The RBI advisory to banks for limiting their mutual fund (MF) exposure has prodded the lenders to create

a detailed investment norm. While large banks were capping their MF exposure at 20% of total investment, smaller banks were limiting such investments to Rs.1,000 crore. Some of the PSBs had norms in place even before RBI sounded a note of caution at the post-monetary policy meeting with bankers in October 2009, but most of them did not have detailed guidelines, something that they are putting in place only now. For instance, most banks are now limiting their exposure to a single fund house. Similarly, investment in one scheme is also proposed to be curtailed. Some banks are also planning to link exposure to a fund house to the level of assets under management.

BoM's asset recovery branch

State-owned Bank of Maharashtra (BoM) has opened its first asset recovery branch (ARB) in Mumbai. The branch will accelerate the process of recovery and its focus will be on NPA recovery, SARFAESI accounts, suit-filed accounts and DRT cases. Mr. R. B. Mehandiratta, assistant general manager, will be heading this specialized branch.

Time not ripe for mergers : Deputy Governor

After the Government recently met select PSB chiefs to discuss consolidation, the RBI Deputy Governor Dr. K. C. Chakrabarty has reiterated that the time is not ripe for such a move. "We have very few dominant players and consolidation will further compound the problem. Financial inclusion is more important than consolidation," he has warned. This is however, the first statement from the banking regulator, ever since finance ministry officials met the heads of PNB, Canara Bank, BoI, Bank of Baroda (BoB) and Union Bank of India earlier to discuss a possible road map for the consolidation proposal.

From next year, withdraw cash at shops for Rs.10-15

Customers will soon be able to walk into a shop having a point-of-sale (PoS) terminal and withdraw up to Rs.1,000 using their debit cards. Banks will reportedly restrict the charges to Rs.10-15, given the low-ticket size of transactions. Union Bank of India is aiming to offer the facility by December 31. Corporation Bank, which is also preparing its PoS infrastructure, hopes to offer the same in next two months. In July, the RBI had issued a circular permitting cash withdrawals of up to Rs.1,000 per day from PoS terminals at merchant establishments. PoS terminals are machines where customers can swipe their credit or debit cards to pay for purchases.

PSBs seek Rs.15,000 crore as capital infusion

PSBs are pushing the government, their majority shareholder, for a record level of capital support to finance their growth. The economic recession has sharply slowed

the off-take of credit to less than 13% from an average 23% last financial year, and has subsequently whetted enormous appetite of the banks for more capital from the government. The list of banks that need funds from the government, earlier confined only to weak banks, has expanded to include a few banks from the top five list. These include PNB, BoI and BoB.

Idle capital a new problem for many Indian banks

Low cost of funds and low credit growth have meant unprecedented levels of capital adequacy ratios (CARs) for banks. Also, re-rating of loan portfolios under the standard approach of the new Basel-II norms has released capital for most lenders. As a result CARs of at least four banks *viz.*, Federal Bank, Corporation Bank, YES Bank and ICICI Bank - are around double the prescribed minimum of 9%. HDFC Bank, which had a CAR of 15.7% at the end of September, may join this league after converting warrants into shares. Indian Bank CMD Mr. M. S. Sundara Rajan has said that some banks might have to strengthen their capital base in anticipation of the impending redemption of Tier-II bonds, even as he emphasises that efficiency of capital is equally important.

Commodities Markets

Commodity futures turnover up 34%

India's total commodity futures turnover from three national exchanges and 18 regional exchanges during April-October period stood at Rs.40.05 lakh crore, up 34.09% from a year ago, according to the Forward Markets Commission (FMC). The total turnover during the fortnight of October 16-31 rose 79.82% to Rs.3.45 lakh crore, compared with Rs.1.92 lakh crore during the same period last year. Multi Commodity Exchange (MCX), National Commodity and Derivatives Exchange (NCDEX), and National Multi-Commodity Exchange are the three national bourses in the country.

Vegetable oil imports at record high of 87 lakh tonne in '08-09

The country's vegetable oil imports, including edible, non-edible and *vanaspati* touched an all-time high of 86.6 lakh tonne in 2008-09 (November-October), up 37% from 63.1 lakh tonne in the previous year. In terms of value, imports rose to Rs.28,000 crore in 2008-09 from around Rs.25,000 crore in the year ago period, as stated by the Solvent Extractors' Association of India (SEA). Rise in per capita consumption (PCC) of edible oils, coupled with a friendly tax regime amid rising demand are some reasons for sharp increase in imports of

vegetable oil last year. Depreciation of the dollar against rupee by around 5% has also made overseas purchases cheaper.

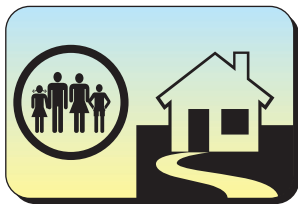
Commodity exchanges' turnover soars 37%

The turnover of 22 commodity exchanges surged by 36.96% to Rs.43,20,000 crore in the current fiscal till November 15, as against Rs.31,54,000 crore in the same period last year, with MCX contributing over 83% to it, as notified by the FMC.

Co-operative Banks

RBI proposes fund for urban co-operative banks

An RBI panel has recommended establishing an emergency fund to help urban co-operative banks (UCBs) tide over liquidity problems. In addition, it has proposed that a national-level umbrella organization be set up to provide ATM, investment banking and cash management services to these entities. A working group headed by RBI Executive Director Mr. V. S. Das has recommended that the Emergency Fund Facility Scheme can also help banks that fall short of the prescribed capital adequacy ratio. The fund is proposed to be set up through an agreement between UCBs and state governments with the banks chipping in with 0.05% of their assets. This amount will earn interest.



Insurance

Government insurers look to revamp operations

Four public sector insurance companies are in for a makeover as part of a drive to lower losses from risks underwritten by them. These four, viz., New India Assurance, National Insurance, United India Insurance and Oriental Insurance, are first dealing with legacy issues. They are reconciling the list of claims with those that have been paid but not reflected in their books. The revamp exercise is being pushed heavily by the Union finance ministry. In addition, a business process re-engineering (BPR), which will include implementation of core insurance solutions and centralizing claims' settlement, is also being undertaken.

Life insurance sector to achieve Rs.2,55,000 crore premium this fiscal

The Indian life insurance industry is expected to grow by about 15% in the current financial year to

touch a total premium income of Rs.2,55,000 crore in 2009-10. "Despite the slowdown in the economy, life insurance industry has continued to grow, with policy holders realizing the value of insurance. As per the Life Insurance Council's estimates, the target for total premium at Rs.2,55,000 crore for this fiscal will be achieved, with the industry growing by 15% approximately" says Mr. S. B. Mathur, Secretary of the Council. The industry had garnered Rs.2,21,688 crore of total premium in 2008-09. In the first six months of this fiscal, the insurance industry has already mopped up Rs.1,01,976 crore of premium registering a growth of 18% over the year-ago period.

Micro Finance

Indian bank help for SHGs

Indian Bank has topped in the district Krishnagiri in providing loans to self-help groups (SHG), as per revealed by district collector Mr. V. K. Shanmugam in Krishnagiri. The government had extended assistance of Rs.40,000/- against the bank loan of Rs.20,000/- for each beneficiary to construct house. The district administration had identified 1,300 persons so far in the district and they would be offered housing loans. The bank had offered Rs.2.25 crore as agricultural loans to 59 beneficiaries.

SKS Micro ties up with private banks

The Hyderabad-based SKS Microfinance has tied up with three private banks for implementing an integrated cash management system (CMS) for 575 of its rural branches. The microfinance institution, which has about 1,700 branches, is going to partner with Axis Bank (300 branches), ICICI Bank (175 branches) and HDFC Bank (100 branches). "We plan to implement the CMS in 175 branches by December-end, and the rest will be covered by the end of this fiscal," said Mr. S. Dilliraj, Chief Financial Officer, SKS Microfinance.



Mutual Funds

MFs' online trading platform likely by March 2010

The common online trading platform for mutual funds (MFs) may be ready for investors by March 2010, subject to regulatory clearances, as informed by the Chairman of the Association of Mutual Funds in India (AMFI), Mr. A. P. Kurian. Using this platform brokers will be

able to buy and sell MFs through the stock exchanges. The common platform will allow retail investors to trade, switch over and compare schemes online through a single window. The platform will increase the reach of MFs, improve efficiency, reduce costs, and easily provide facilities to investors and distributors.



Products & Alliances

Karnataka Bank launches CASA campaign

Karnataka Bank Ltd has launched the CASA (current account and savings account) mobilization campaign. The two-month campaign from November 16 to January 16 is aimed at expanding the bank's account base and improving its CASA balance; and is targeted to canvas 10,000 current accounts and three lakh savings accounts. The campaign will help the bank improve its profitability at a time when the banking industry is flush with long-term funds, attracting higher rate of interest compared to the regulated interest rate for SB accounts.

PNB to absorb arm

The country's second largest state-owned lender, PNB, will merge its primary dealership arm PNB Gilts with itself, as confirmed by Mr. K. R. Kamath, CMD, PNB. PNB has been looking for a buyer for PNB Gilts for quite some time now but couldn't find one. The bank had to put off its plan to sell its stake in PNB Gilts, as it got poor response from bidders.

Barclays to offer 'semi-fixed' loans against property

Barclays Global Retail Bank India has launched 'semi-fixed' loans against property. Under the scheme, for loans against property, the rate of interest will be fixed for the first two years, after which it will become variable. Also, customers who are regular in repaying their EMIs (equated monthly instalments) will benefit from a drop down of interest rates similar to the offering of 'Drop Down Facility', launched previously for Business Instalment loans.

SBI launches mShop

SBI has launched mShop to enable its credit card holders to shop from over 100 merchants across the country using their mobile phones. MShop offers SBI Card customers the convenience of transacting anytime, anywhere, while ensuring complete security of their transactions.

Dhanalakshmi Bank, CRISIL pact

Dhanalakshmi Bank has tied up with leading rating agency CRISIL to introduce SSI / SME rating for over 500 of its SME customers. "The tie up is a part of the renewed focus of Dhanalakshmi Bank on the SME sector," said the bank's GM (credit & operations) Mr. P. G. Jayakumar adding "Independent rating by a renowned agency will provide the bank an enhanced analysis of the SMEs under its portfolio, which will further strengthen the bank's internal rating process". The CRISIL SSI / SME rating is widely accepted and recognized by the industry and is also accepted by most regulatory authorities.

DBS, SBI tie up for remittance service

Singapore-headquartered DBS bank has partnered with the SBI to offer an online remittance service from Singapore to India. Through the service, known as 'DBS2SBI Remittance', DBS customers will be able to transfer funds to beneficiary accounts in over 16,000 SBI branches as well as to 30,000 other branches in India. To remit funds, customers will have to initiate the remittance via SBI's online remittance service E-Remit at <https://eremit.sbing.com>. The funds will then be made available to the beneficiaries in India as early as noon the next working day.

Regulators Speak...

RBI may stick to loan-loss norms

RBI will not be allowing banks to include loan write-offs while calculating the loan-loss coverage ratio. In response to a demand from banks, RBI had said that the move was against good accounting practices - something the central bank had stood for even at the peak of the financial crisis. In the recent monetary policy review, the RBI asked banks to have a provision coverage ratio of at least 70% by September 2010. Banks have petitioned RBI to provide more time and a simpler dispensation to help them lower the provisioning burden. A higher provisioning would affect bank profitability over the next four quarters, as money would have to be set aside from the operating profit.

RBI buys 200 tonnes of gold from IMF

The RBI has purchased 200 tonnes of gold valued at Rs.31,490 crore (\$6.7 billion) from the International Monetary Fund (IMF) under the latter's limited gold sales programme. "The purchase was done as part of the foreign exchange reserves management operations. It was an official sector off-market transaction, executed over a two-week period starting from October 19 at market-based prices" said the RBI. Of the total foreign exchange

reserves of \$286 billion as on October 23, the RBI holds gold valued at \$10 billion. With the latest purchase, the RBI's gold holding will touch 557.7 tonnes. India has come a long way since 1991, when foreign currency reserves shrank to almost nothing and default on external borrowings appeared imminent.

RBI to audit foreign bank operations before allowing new branches

Foreign banks may not be allowed to open more branches in the country until the RBI thoroughly assesses their risk-management capability and transparency in financial affairs. The regulator is running a detailed assessment of all foreign banks operating in India to ensure that they do not pose systemic risk to the banking system in the aftermath of the global financial crisis. India had committed to allow 12 new branches of foreign banks a year, but has been more liberal so far. There are 32 foreign banks operating in India through close to 300 branches. This has resulted in a relatively high presence of foreign banks in India.

Centre to infuse life unto health plans; protect 6 crore poor families too

The Insurance Regulatory and Development Authority (IRDA) has proposed a new consolidated health and life cover for over 6 crore poor families that will replace all existing insurance schemes sponsored by the central and state governments. IRDA plans to provide every poor family a life cover of Rs.1.5 lakh and a medical cover of Rs.1 lakh. An integrated cover will cost Rs.1,500 per annum, of which the centre will bear half the premium and the rest will be shared equally by the states and the beneficiaries. The proposal, estimated to cost Rs.12,000 crore, will cover most families in the unorganized sector. The insurer, who underwrites this policy, will also get a profit, making the scheme commercially viable.

RBI asks banks to disclose commission

To lend transparency, RBI has directed banks to disclose the commission they receive from mutual funds and insurers for referring their products to customers. "Banks should disclose to the customers, details of all the commissions / other fees (in any form) received, if any, from the various MF, insurance, other financial firms for marketing, referring their products," RBI has said in a notification. The above instructions will come into force with immediate effect. Banks need no prior approval of RBI for bancassurance or for referring MF to their customers.

Asba to cover non-retail investors too

In a move that may lead to faster primary market issuances, Securities and Exchange Board of India (SEBI)

Chairman Mr. C. B. Bhave has confirmed that the Asba (applications supported by blocked amount) facility will now be extended to non-retail investors too though when this will happen, is still a secret. This is hoped to make the allotment process faster and reduce the time between the closure of an issue and listing. SEBI is considering reducing the initial public offering (IPO) timeline from 20 days to one week. Asba facility is reportedly going to be optional for non-retail investors to begin with. But once institutional investors opt for it, the regulator will be able to ask them for the entire payment upfront along with the application. Presently, institutions pay only 10% of the money along with their application in IPOs, leading to over-bidding in many public issues. "Close to 20-25% applications in the past months have come through Asba. So, we want to make it applicable for non-retail investors as well," said Bhave.

RBI to fine-tune norms on credit default swaps

The RBI has set up a group to look into the norms for credit-default swap (CDS), which will revisit guidelines already issued, as reported by RBI Deputy Governor Ms. Shyamala Gopinath. She further said that credit derivatives were not like other derivatives linked to macro factors and carried idiosyncratic risks. "Hence, we have to find ways to standardize these products" she added. To start with, RBI proposes to introduce a basic, OTC, single-name CDS for corporate bonds for resident entities, subject to safeguards. These will not be exchange-traded instruments such as a rupee-dollar forward contract. The underlying will initially be only corporate bonds.

Settle online payments within two days : RBI

The RBI has stipulated that payments made using electronic and online modes for purchasing goods and services should be settled within two days of completing the transaction. All payments to merchants that do not involve transfer of funds to nodal banks will need to be effected within a maximum of T+2 settlement cycle (T is defined as the day of intimation regarding the completion of transaction). Also, all payments to merchants involving nodal banks should be effected within a maximum of T+3 settlement cycle. Further, banks should convert the existing accounts used to collect payments for electronic transactions (payment) into internal accounts within three months.

'Predatory lending' draws RBI's attention

The possibility that some banks may be resorting to "predatory lending" in the face of lacklustre appetite for loans and advances has caught the banking

regulator's eye. The RBI has begun assessing the ground situation about the extent of predatory lending and its implications. Faced with tepid credit uptake in the wake of the economic slowdown, banks are wooing customers, especially in the small & medium enterprises (SME) category, from rivals with the promise of lowering pricing and extending additional credit facilities.



Spotlight

Foreign banks hike minimum balance for savings accounts

In an attempt to weed out inactive accounts and increase low-cost deposits, foreign banks are increasing the minimum balance that customers need to hold in their savings accounts. Citibank, the country's largest foreign lender, has hiked the average monthly balance requirement from Rs.10,000 to Rs.25,000 for its Suvridha savings account customers from November 1. Same is the case with the British lender Barclays Bank. This brings both banks on par with Standard Chartered, which hiked its minimum balance requirement in December last year, as did HSBC. ABN Amro is one of the few foreign banks which has left its minimum balance requirement untouched at Rs.10,000/-.

StanChart to hire 3,000 more in India

Global banking behemoth Standard Chartered plans to hire 3,000 employees in India by the end of 2010, a year that will also see it listing its shares on the Indian bourses. The bank intends to add about 2,500 employees to its payroll in India during 2010, while it is hiring 500 people in the last two months of 2009, said its regional head for human resources, Ms. Madhavi Lall. StanChart, which currently employs close to 18,000 people in the country, has already hired 2,000 employees so far this year. The bank is currently working on the modalities for listing its Indian Depository Receipts (IDRs) - which would make it the first foreign entity to exercise the IDR route to raise capital in India.

UCO Bank's Senior Citizen's Branch in Dehradun

UCO Bank has dedicated its Race Course, Dehradun Branch to Senior Citizens. The inaugural function was

presided over by major General (Retd) B. C. Khanduri, Ex-Chief Minister, Uttarkhand.

Kotak Mahindra to get \$51 million IFC credit to fund small, medium units

International Finance Corporation (IFC), a member of the World Bank Group, will provide a trade financing line of up to \$51 million to Kotak Mahindra Bank to help support SMEs facing shortage of funds due to the global financial crisis. The network facilitates transactions in challenging markets, promotes competitive financing, and builds correspondent bank relationships with new institutions at low risk. The trade facility will improve Kotak's ability to provide short-term foreign currency trade funding for smaller businesses.

Financial Basics

Warehouse receipt

A document issued by a bonded storage facility evidencing the fact that specific property has been placed there. A warehouse receipt is a document of title and may be used in negotiable or non-negotiable form.

Glossary

Credit Default Swaps

A credit default swap (CDS) is a specific kind of counter party agreement which allows the transfer of third party credit risk from one party to another. It is a swap in which one party (A) pays another (B) a periodic fee, and (B) pays (A) a floating payment which depends on whether a predefined credit event has occurred or not. The fee might be quarterly, semi-annual or annual.

Automated Clearing House

Automated clearing house (ACH) network is a batch oriented electronic funds transfer system which provide for the interbank clearing of electronic payments for participating depository financial institutions. Often central banks act as ACH operators through which financial institutions receive or transmit ACH entries. ACH payments include direct deposit of payroll, social security and other government benefits, direct payment of consumer bills such as mortgage payments, utility bills, insurance payments and other such payments. An ACH network usually consists of four players besides the



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ACH viz., the originator, the originating depository financial institution (ODFI), the receiving depository financial institution (RDFI) and the receiver.

News From the Institute

Meeting with Chairmen of RRBs

To apprise the RRBs of its initiatives as well as understand their requirements from the Institute, the Institute had held 4 meetings of Chairmen of RRBs across the four regions. The meetings were well attended with representation from 54 RRBs out of the total of 83 in the country.

Train the Trainers programme for Business Correspondents / Business Facilitators

The Institute organised two 'Train the Trainers Programme' (TTP) for its course on Business Correspondents / Business Facilitators at Mumbai (20th and 21st November) and Kolkata (24-26th November). The TTP in Mumbai was meant for the accredited institutions of the Institute who are going to train the business correspondents / business facilitators. The TTP at Kolkata was targeted at the RUDSETIs. Both the programmes received a good response from the participants.

10th Bank HR Conference - 2010, 15th to 18th February 2010 - Hotel Ambre, Mauritius

Indian Institute of Banking & Finance (IIBF) will be organising the 10th Bank HR Conference in Hotel Ambre, Mauritius from 15th to 18th February 2010. The conference is meant mainly for senior officers working in the human resources development department of banks. Theme of the conference is : "Talent Management and HR Practices for Contemporary Banking". The previous conference was organized at Kuala Lumpur, Malaysia in February 2008.

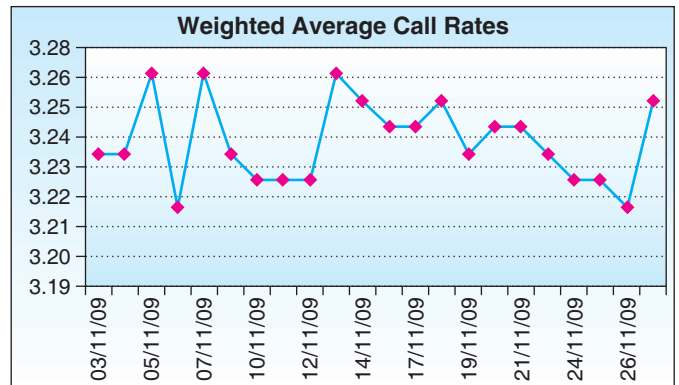
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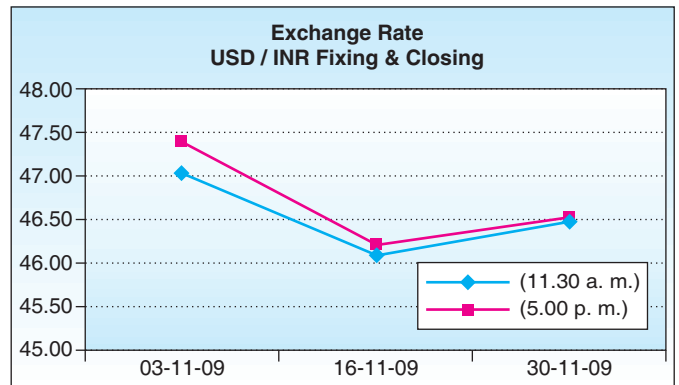
Markets Roundup

| Market Snapshot | | (Amount in Rs. Mn.) | | | |
|----------------------------|---------------|---------------------|---------------|---------------|--|
| Indicators | Nov. 06, 2009 | Nov. 13, 2009 | Nov. 20, 2009 | Nov. 27, 2009 | |
| Inflation (%) | 1.51% | 1.34% | 1.34% | 1.34% | |
| Avg. LAF Rev. Repo Vol. | 1289938 | 1036580 | 911510 | 991190 | |
| Avg LAF Repo Vol. | 0 | 0 | 0 | 0 | |
| Avg. Repo Rates (%) | 2.49 | 2.55 | 2.82 | 2.67 | |
| 10-yr G-Sec Yield(%) | 7.6037 | 7.5760 | 7.5024 | 7.3887 | |
| 1-10 yr spread (bps) | 304 | 296 | 297 | 283 | |
| 6 Month Forward Premia (%) | 2.66 | 2.79 | 2.70 | 2.33 | |
| 6 month USD LIBOR (%) | 0.55 | 0.52 | 0.49 | 0.48 | |

Source : CCIL Newsletters, November 2009, various issues



Source : CCIL Newsletters, November 2009, various issues



Source : Fedai